

Spring/Summer 2015 VOLUME 39 NUMBER 3





The Professional Ski Instructors of America
The American Association of Snowboard Instructors

Intermountain

Good vs Great

Instructors

By Aldo Littig

Ski instructors want to be great. But what characteristics separate a good instructor from a great instructor? There are many things that separate the good instructors from the great instructors: The image they portray, the way they teach, and their ability to connect on a learning level, all are in the makeup of a great instructor.

Image

The image an instructor portrays identifies how they see the sport of skiing. Although we are not all looking for Ted Ligety to be our coach, we are looking for someone to inspire us. Good instructors make the movements look robotic and lack the ability to work with the mountain. Great instructors have the ability to show us how to work with the mountain and display the blend of skills in a playful manner. Although we are always striving for the most efficient movements, how we display our personal flare can demonstrate a lot to the students and the potential they strive for. As a student I am looking for a demonstration that shows how I can apply the skills I have learned



PSIA-I DECLs Nathan Emerson and Erin Williams ham it up during Spring Clinic April 10-12 at Park City Mountain Resort. More Spring Clinic photos can be found on page 8.

and take it to the next level.

Teacher

Something that is hammered upon us by PSIA is the CAP model. Here again, good instructors fall by the wayside while the great instructors shine. When it comes to teaching, everything is about the proper blend for the group as well as each individual in the group. It is a hard task to assess the cognitive, affective, and physical needs of the group. A great instructor will set the stage so everyone can shine. If it were only

the cognitive domain then we could read physics books and learn how forces apply to different scenarios. If it were only sensorimotor (physical) domain then the movements could be learned in a gym and muscle groups could be developed to optimize the use of the ski. The affective domain may be the hardest to teach.

In order for an instructor to connect with the affective domain, they must get



Spring Clinic .							8	
Revisiting the Spring								





President's Message

By Joe Waggoner, PSIA-I/AASI-I President

I hope that you all had a prosperous and rewarding winter season, in spite of Mother Nature's lack of cooperation. In most parts of our Division the "later than normal" natural snow to start the season, the "Spring/Summer Like" conditions in late March and early April, and the "Drier than normal" middle of the

Season combined to make it challenging to say the least. In spite of these challenges, we made it through and in most cases the season was a success. With that being said, I hope that you will join me in using your positive thinking, special rituals, and/or prayers that Mother Nature will give us a little less challenge next season.

In spite of the challenges of the past season, we had some noteworthy successes:

- Our Ed College was a success even though it had to be rescheduled to a later date and a different venue. Many thanks go to Mike, Mary, PCMR, Snowbasin, Dustin, and our DECL Staff for making this happen.
- Our Spring Clinic and Silent Auction were successes in spite of the "late spring/early summer weather. Again, thanks to the efforts of PCMR, Mike, Mary, Susan, the Office staff, DECL staff, and volunteers.
- We have approved and signed an Affiliation Agreement with PSIA/AASI that outlines and formalizes our working relationship with PSIA/AASI and with all other divisions. Since the time of our signing, Rocky Mountain and Eastern divisions have signed as well, which completes the signing of an Affiliation Agreement by all divisions.
- ◆ We had record or near record participation in our education and certification events, including a significant increase of participation and success for our Level 1 candidates in all disciplines. Congratulations to all that have achieved a new certification or certificate and Welcome to our new Level 1s and new members. I, also, want to thank all that participated in our events this season.
- Please join me in recognizing and thanking our board, our managers, our office staff, our education/certification staff, SIRC members, and all of our volunteers for their contributions that made this season a real success and that have helped to increase our membership by double digits over last season.

I hope that you will join me in thanking our current board for their efforts on our member's behalf and that you will, also, join me in welcoming our new board. I am confident that they will work tirelessly to represent your interests and the wellbeing of our division.

Log in to psia-i.org or aasi-i.org for event updates.

The Instructors EDGE

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2015-2018: Andy Baker, Mark Battaglia, Kent Lundell, Jillian Martin, Rich McLaughlin





Communications Report

By Mary Flinn Ware, PSIA-I/AASI-I Communications V.P.

The snow sports season has ended for most of us, and I hope you are all enjoying the warmer summer weather that has finally arrived. I ended my season at Snowbird once again this spring, this year at National Academy, and I would highly recommend that each of you make it your goal to attend Academy sometime in your snow sports career.

Four hundred and twenty new members joined our PSIA division this 2014/2015 season, up from 360 in 13/14. Our growth trend continues. This past season there were 331 participants vs. 205 in 13/14 who successfully completed their Alpine PSIA Level 1 certification and 80 vs. 43 on the Snowboard Level 1 side, five in Nordic for this season.

Despite the poor snow season for our division, our annual Spring Clinic event, hosted by Park City Mountain Resort, was a success. Approximately 180 members participated. We held our largest general membership meeting on that Saturday prior to the banquet. It was the largest meeting in many years, thank you to all in attendance. The conversation was lively, thought provoking, and informative. I would encourage you to attend in the future.

The silent auction, held on Saturday night of Spring Clinic brought in \$3300. Thank you William Loizeaux, a longtime Intermountain member who generously augmented the sum with an individual donation of \$1,000 to our scholarship fund. I'd like to give a special thank you to Vicki and Kathy from our office along with Linda Larson and Jill Martin for their assistance in this endeavor. Thank you to all who donated items to help raise these funds that will be available to our membership once again this November and February 2016. Donors will be printed in the Edge, please reach out and thank our donors in your area for their support.

We welcomed in our newly elected BOD members to their first meeting, held at the National Ability Center on June 20 and 21. At that time we also thanked our outgoing BOD members for their volunteer services during the length of their term. Much time and commitment goes into being involved as a BOD member, this past year extra effort has have been needed to move forward with Strategic planning for the future of our division, Mark Nakada has been instrumental with his assistance and expertise, thank you Mark.

To those of you whom have called the office or emailed with questions/comments, thank you. Positive action was taken with successful results several occasions this winter to accommodate your needs. Your Intermountain staff is there to serve you when at all possible; communication is the key to all good relationships.

I urge you to get engaged with your passion, volunteer, mentor a new instructor in your home school, start working on a donation for our next silent auction, write an article for our next issue of the Edge, or start planning next seasons' events. Spring Clinic will once again be held in beautiful Sun Valley. Whatever you do, your participation is welcome.

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to know what the group is really feeling, addressing fears, hopes and desires and take this to the best utilization of the skiing and skill building, and enhance the fun factor. The fun factor is that of the student; not the instructor. The instructor cannot let their feelings, hopes and desires take precedence over the class.

The affective domain requires a conscious effort on the teacher to adjust to the needs of the group and the individuals within the group. Once an instructor figures out the needs of each student then they can begin to teach. This is a very hard thing to do with a group because it takes time and effort and requires talking to everyone in the group. The instructor must figure out the needs of all in that group, tying a thread that connects all the needs and still achieves the task at hand. If a student has a cognitive need and an instructor addresses it with a physical solution, the student could feel empty or confused. A great instructor will find a way to meet the needs of everyone while the good instructor teaches a lesson that only meets the need of some.

As a student I am looking for the teacher that can meet the needs of all.

Learner

Everyone is on a learning spectrum. We all have things to learn and work on. Good instructors have already accepted where they are on the spectrum. Learning is no longer of importance. Those instructors who have an ego attached with their spot are afraid to show their weaknesses. When confronted they tend to become defensive. The great instructors on the other hand are always in pursuit of something new. They admit their faults and connect with the group. Everyone, including great instructors, are continuously working on something on their skiing and teaching. These instructors tend to have more focus in skill building because they



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understand the need for that focus. A great instructor also uses this ability to build many different life skills. A good instructor is limited to skiing. The instructor who becomes a student in other activities, challenges their ability by becoming a good student and understands the hardships associated with learning.

When confronted with challenges, people can take two different mindsets: Fixed mindsets, where the person only sees the final destinations and gives up when faced with hardships. Growth mindset, where every hardship is an opportunity to grow and excel. For instructors and students who are stuck in a fixed mindset, they may only see the overall challenge and do not see that achieving all the pieces of the challenge will make them better. People who have a growth mindset are able to enjoy the journey through the challenges and see every small piece of the challenge as an opportunity to learn. If you have not tried to learn something new in the last year, it is time to start a new adventure and try to go about it with a growth mindset.

As a student I am looking for a teacher that can challenge my learning just enough that I am not discouraged by the process.

Image, teaching and a desire to constantly learn are needed to be a great instructor. Unfortunately learning environments change daily and it is our job to change with them. We teach because "WE LOVE TO SHARE OUR LOVE OF THE SPORT." Just like skiing the mountain, we must adapt to the changing conditions.

I am writing this article because I am in the process of attaining my Level 3 Certification. As a student I have become more aware of these different teaching styles. I have learned from this process about the instructor I want to become and teaching style I will use. All this was made possible from the teaching styles that have either worked or not worked for me, as well as my observations of others.— Aldo Littig is certified Alpine L2, Tele L2 and Snowboard L1.

Alpine **Education**

By Stephen Helfenbein, PSIA-I Alpine Education Manager

Coaching vs. Instructing

How Each Environment Impacts the Cert. Process

Ski instructors are versatile, adaptable, fascinating people! We are the SUV of the skiing world, the Leatherman multi-tool, the midfat in the ski quiver. The range of our job activities covers a vast range: teaching adults, teaching children, participating in job specific training, training other instructors, improving your own skiing, certification preparation, taking a certification assessment.

Obviously, the activity we do the most is ski instruction. Less obvious are the unintended impacts that ski instructing has on our other experiences with which we like and/or need to engage. I would like to look specifically at how the ski instruction environment affects certification training.

Each season I have the privilege of working with several different types of skiers: ski instructors, instructor trainers and examiners, recreational skiers, junior athletes, and professional athletes. While getting to know more about skiers across this range of experience, I have become more aware of things that make them all similar (i.e. A love of skiing!), and some things that make them different (goals, motivations, abilities.) Generally, I see two different types of environments: coaching and instructing. I wonder if other ski instructors are aware of this difference? I am increasingly curious about particular aspects of both and wonder about the advantages and/or disadvantages associated with each?

When preparing for certification, the environment created during the training process has an impact on the effectiveness of the training. Important components of a trainee's environment are their personality and mental state, trainer and peers. I have noticed trainees struggle with specific aspects of the training process. Specifically, identifying specific achievable goals, receiving feedback, and creating effective practice. How might the trainee's environment contribute to these struggles?

Training for and taking a certification assessment is a performance situation similar to a race or competition. What does it take to be successful in performance situations? Dr. Dan Tripps, an expert in Exercise Science and coach of world-class athletes tells us that high performers possess the following personality traits:

Risk-taking – Less concern with safety, embrace challenge
Stimulus-seeking - Risk taking is rewarding
Competitive – Focus is on achieving success
Confident – Belief in ability to succeed
Attentional – attend to cues in an effective manner?
Expectant – environment is not threatening
Mentally tough – sustain high performance under pressure
Self-controlled – calm in tense and stressful situations

Environment affects performance. When training for certification, do we regularly put ourselves in an environment that helps us develop the traits specified above? It depends on what kind of environment you are facilitating. Are you creating a "ski coach" or "ski instructor" environment?

The ski instructor environment consists primarily of instructor and guest. Webster's Dictionary defines instructor as: "a person who teaches a subject or skill." Guest is defined as: "A person entertained in one's house, a person to whom hospitality is extended, and a person who pays for the services of an establishment." We also use the word "client" to describe our students: "one that is under the protection of another."

A ski coach environment consists primarily of coach and athlete. Webster's defines coach as: "a person who teaches and trains an athlete or performer, or a private teacher who gives someone lessons in a particular subject." Athlete is defined as: "A person who is trained or skilled in exercises, sports, or games requiring physical strength, agility, or stamina."

Reviewing these definitions we can more clearly visualize each environment, we can also see some distinctions between the two and identify which environment will more effectively prepare someone for a performance situation and promote the personality traits associated with high performers. Regardless of your role in a particular environment, that environment will impact your personality similarly.

If you spend the majority of your time in a ski instructor environment and you desire success from a performance situation, like your certification process, create a ski coach environment more of the time. Treat your students like athletes. Role model the behavior you would like to see in your athletes by being one yourself. Encourage your athletes to take appropriate risks and adopt other personality traits of high performers. Make time for your training and train like an athlete. Have high expectations for yourself. Find a trainer that coaches athletes as well as instructs clients. Give yourself permission to struggle and embrace struggle. No struggle, no improvement!

There is a difference between coaching and instructing. Much of that difference is created by the needs of the customer being served. However, you are the versatile professional and should be able to excel at both roles. Help your customer create specific attainable goals, give them the tools to get there and give them the opportunity to perform. By facilitating a ski coach environment you will also help with your own learning process and next performance situation.

Spring Clinic 2015 Silent Auction Donors

Thanks for supporting PSIA-I/AASI-I with your donation to the 2015 Spring Clinic Silent Auction!

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Cole Sport
CP Sports North America

Deep Powder House
DoDo Restaurant
Dori Pratt
Georg's Ski Shop
Jackson Hole Golf and Tennis
Club
Jackson Hole Mountain Resort
Kelly Boardman- Fowler
Leslie Blank
Lift House

Mary Flinn Ware

Mike Thurgood

Mossworks

Porcupine Pub Rayna Burt Shallow Shaft Restaurant Shirt Off My Back Snowbird Mtn. School Sport Loft Superior Ski Surefoot Swany America Corp USSA Voile

Park City Sport

ASEA Board Meeting

By Klent Lundell

I am reporting the National Board meetings that I attended May 29-31at Table Mountain Inn in Golden Colorado.

Below are the things that the board passed or talked about.

A. Industry Presentations

- a. Michael Berry, NSAA
- I. Discussed industry trends and weather impact on skier visits in 2014-2015.
- ii. Referrals from 9 to 10 million core skiers are the primary source of new participants.
- iii. Grassroots campaigns appear to be the most effective in attracting new participants to the sport (e.g. Learn to Ski and Snow Board Month www.skiandsnowboardmonth.org, www.learntoskiandsnowboard.org/bring-a-friend-home, social media promotions, etc.). This point was emphasized by industry guest speakers in light of prior industry attempts at mass media brand building.
- b. Joe Hession, SNOW Operating i. "FUN" is biggest driver for conversion (Less falling, Intuitive steps, More movement).
- ii. Experience drives resort visits.
- iii. "Learning a new skill" without fun pretty much guarantees a low rate of return.
 - C. Rob Linde, RRC Associates
- i. RRC created a Beginner Dashboard, and is conducting a multiyear study of retention of new skiers and riders to provide data of to inform industry practices.
- ii. RRC will track conversion in real time for participating resorts.
- Iii. Preliminary results clearly demonstrate the importance of the instructor relationship in shaping the beginner experience.



STRATCOM

By Mark Nakada

Intermountain Division's Strategic Planning Meetings

In February, the PSIA/AASI Intermountain Board of Directors voted to develop a more comprehensive strategic business plan for the division. As part of this process, Mark Nakada, PSIA Intermountain member and a business consultant, offered his services on a probona basis to help the board analyze, identify and create strategies that would maximize the division's strengths and opportunities while mitigating perceived weaknesses and challenges.

The initial work, which was conducted from May to November 2014, required a significant amount of data mining and analytics to identify the drivers that would help in the development of a sound business plan. The board met several times outside of their regularly scheduled board meetings to assess and discuss the findings.

Is the engagement finished? No. Although noteworthy milestones were achieved, there are areas that are undergoing further refinement. These elements are being addressed as the organization's Stratcom engagement moves into its second year.

So, What Is Stratcom?

Although there is a military application, many corporations and organizations use the 'Stratcom' moniker to analyze and plot strategic business direction. In this instance, the objective of Intermountain's Stratcom was "to develop a Business Plan roadmap for PSIA/AASI Intermountain's (IMD) Board of Directors (BOD) that provides financial, strategic, marketing and

continued on next page



Alpine Certification

By Dustin Cooper, Alpine Certification Manager

As we finally start to have summer weather and most of you are looking toward what summer will bring. We are looking at the outcomes of the 2014-2015 season alpine clinics and assessments. And using this information to improve education and certification in the future.

The season in review:

- ◆ The 2-Day assessment option has grown in popularity and will be available next season.
- ◆ Updates to the Level 2 and Level 3 assessment options were successful in giving more specifics results and feedback to candidates. These also made it easier and for group leaders to deliver results and feedback.
- ◆ Electronic score sheets were used at two different assessment this season. The group leaders used a fillable PDF forms to create individual score sheets, the candidates reviewed the results and feedback with their group leaders at the end of the day. Then these were emailed to the PSIA-I office and the candidate. This is part of an ongoing process to automate event materials.
- ◆ Demand for events dramatically increased this season. Especially in the level I certification process.
- ◆ The updated PSIA national standards and educational materials allowed for more consistency among divisions and a clearer message to members.
- ◆ PSIA-I clinics, assessments, and materials were more closely aligned for more positive outcomes.
- A greater responsibility for financial budgets was given to the managers. This created a more streamlined process in operating the individual discipline education and certification programs.

Looking toward next season:

- ◆ PSIA Fall Conference has been cancelled due to budget restrictions and the need to financially support Inter-ski and the National Team selection process. Fall Conference has been the event held the last few years, bringing all PSIA divisions and disciplines together. This event may be brought back at a different time of year or as an every other year format.
- We are looking towards updates to the score sheets used for the Level 2 and Level 3 Teaching Assessments. To make the process more efficient for all involved. Moving away from using DVDs at assessments to an online format.
- ◆ Adding more PDF score sheets for other certification events.
- The Alpine Verification group will be working together to help implement strategic training initiatives for the Alpine DEC's.
- Exploring an option to schedule the education camps directly before certification assessments; keeping a consistent group leader through the entire process. This would be a similar format to the USSA certification events PSIA-I has been hosting.



STRATCOM continued from 6

operational guidance - while meeting the educational needs of the members."

All of the Division's areas were evaluated: corporate governance, organizational structure and human resources, financials, membership metrics, operations, marketing, and information technology. The findings and accomplishments from Stratcom - Year 1:

Findings

- The research identified numerous opportunities & challenges. However, metrics are only one part of the picture
- IMD's net revenues have not significantly increased over the past 5 years, and have not kept pace with the cost of living
- ◆ A large percentage of IMD's members are over 40: 45.3% of IMD's total membership
- The largest percentage of membersby age group by discipline:
- ◆ Alpine: 51-60 years
- ◆ Snowboard: 31-40 years
- ◆ Nordic: 41-60 yrs.
- IMD's aging demographics have long-term consequences to the financial well-being of the Division as those members retire from the industry
- IMD should add more educational (not just certification) events to the product mix to stimulate member interest.

Accomplishments

◆ The BOD approved and imple-

- mented updated vision & mission statements
- The BOD resolved conflicts and approved revisions to the Division's By-Laws and Policies & Procedures (P&P's), and is conducting annual By-Law and P&P reviews
- The BOD implemented a BOD Code of Conduct based on recommended models for nonprofit boards and their organizations to ensure better accountability and transparency
- The BOD revised the Division's budgeting process, and is establishing guidelines to ensure manager accountability

Next Steps

For a Stratcom to be successful, organizations must commit to the process for the long term. To this end, the BOD agreed that this process should continue for the foreseeable future. As Stratcom continues into Year 2, some of the goals and objectives:

- Institute measurable strategic goals and revenue targets for the organization and its managers
- Establish membership recruitment and retention goals
- Conduct ongoing reviews of IMD's corporate governance and organizational processes
- ◆ Update IMD's human resources guidelines
- ◆ Develop and implement a formal marketing and communications plan
- ◆ Develop "What If" operational contingency plans, including an IT plan. ■
- We will also be testing a new online alpine education staff scheduling, and communication system. This should allow for more efficiency in staffing events based on the previous year's needs. Increasing communication and interaction of the Alpine DECL staff. With an end result in more efficient implementation of events for the members. There are already member ski schools using this system with very positive results.

As we work to improve the process and products we offer, the end result is always to make things better the member of PSIA Intermountain.

Here's to everyone having a great summer and hopefully a lot more snow next season!

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PSIA-AASI will participate in this study.

- B. Cross Country National Standards Passed
- C. Affiliation Agreements Have Been Signed with All 9 Divisions
- a. A summary of revisions will be made available in the coming weeks for divisions to consider as amendments to the agreement.

D. Interski 2015

- a. Preparations are well under way.
- b. Costs to send all of the teams to Ushuaia, Argentina, makes this the most expensive Interski ever. PSIA-AASI can only afford to send a portion of its teams to Interski. Team members support fundraising to enable sending the entire team, as in St. Anton.
- c. All team members have engaged in fundraising efforts, and 25 of 29 have committed to attending.
- d. Individual PSIA-AASI Team members and staff have committed their own funds to attend.
- e. Fundraising initiated and donations of \$24,416 are needed to reach the goal of \$150,000.

E. Fall Conference:

- a. Divisional and attendee feedback, Interski commitments, and shift in agenda mean the traditional Fall Conference at Copper won't be held in 2015.
- B. Timing of Interski makes it unreasonable to integrate lessons learned into October content.
- C. Options for 2016 are under consideration.
- i. Combination of ongoing virtual meetings and options within Academy are under consideration for short term.

F. National Academy 2016

a. Will not be held in Snowbird due to renovations at the resort. Alternate site negotiations are underway. The site for 2016 will be announced once an agreement is reached.

G. Teams Selection

a. Principles regarding teams select-

Intermountain







Spring Clinic 2015

Photos by Brian Oakden













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ion were discussed, and divisional input into the selection process remains ongoing. Additional details about this process will follow in June and July.

- **H. Information Technology** (Bross Group)
- a. New website and relaunch of PSIA-AASI Community in late summer and early Fall.
- b. Review of the Clinician Scheduling Tool as well as an electronic way of connecting instructors to consumers is underway
- c. Continued focus on improving IT services.

I. Budget

- a. Teams selection and Interski included in 2015-2016 budgeting.
- b. 2015-2016 Fiscal budget passed within policy.
- c. A strong catalog and educational materials sales led to a strong finish to the financial year, despite higher than anticipated legal fees associated with the Affiliation Agreement process.
 - d. The staff is placing increased

emphasis on non-dues revenue opportunities (e.g., grant-seeking, sponsorship).

- e. Dues were discussed in keeping with past practice including the potential for consumer price index (CPI) based dues increases. Divisional input will be sought on the issue as part of a review of the bigger revenue picture and a proposal may be developed for the October meeting.
- f. Marketing expenses capped in 2015-16. The association will continue to emphasize grassroots marketing and digital (e.g. social media).
- i. Marketing subsidies will not move forward in FY2016.
- ii. Digital drives engagement: Taking a bottom-up approach and asking the right question's is bringing in tremendous amounts of feedback from members.
- iii. Divisions are gaining awareness and using resources created for them, and are getting a more streamlined, branded experience.
- iv. Data analytics are helping understand members' buying

behavior to integrate messaging.

I. Actions

- a. Management Parameters and Monitoring Report Accepted
- b. Monitoring Schedule for Policies 1.1 and 1.3 from May to April each year, and the schedule for Policies 1.2 and 1.4 from May to December, to allow more logical and manageable timing of the membership survey and distribution of the work.
- c. "Reserves" defined as as "unrestricted net assets" and plan for funding to increase reserves.
- d. The board accepted the CEO's report on Ends Monitoring and Proposed Revisions and to accept the CEO revisions to interpretations and success measures with the caveat that long and short-term measures be incorporated.
- e. Eastern Division appointed Steve Kling as its representative. Rocky Mountain Division appointed Joel Munn as its representative. Joel will continue to serve as RM Division President. Their terms will begin July 1st 2015.— **Kent Lundell is PSIA-I/AASI-I National Board Rep**

Achievements and Awards: Accreditations

Children's Specialist

CS I

Arnold, Ashley M. Astié, Philippe Ayoub, Lucas C. Bentrude, Jessica Berglund, Laura Bigham, Stephen Blonigen, Joe Bowden, Jeff Brennan, Max Brown, Chris D. Calhoun, Jill M. Cantor, Gerri S. Cheng, Arvin Daigle, Jonathan Davis, Anna DeKens, Matt P. Dixon, Aaron K. Dorsey, Virginia E. Easter, Katherine C. Emans, Travis J. Everett, Sam T.	Brighton PCMR Jackson Hole Deer Valley Alf Engen Deer Valley Deer Valley Brian Head Alf Engen Brian Head Deer Valley Alf Engen Jackson Hole Snowbird NAC Jackson Hole PCMR Jackson Hole PCMR Brian Head
Emans, Travis J.	
Everett, Sam T.	PCMR
Fanning, David R.	Deer Valley
Feely, Frank J.	PCMR

Filippone, Michael T. NAC Fritsche, Deborah J. Deer Valley Fry, Michael K. Jackson Hole Gardner, Jennifer NAC Jackson Hole Gerdin, Theresa Giddens, Jay P. Jackson Hole Hagood, Nathaniel Jackson Hole Higgins, Jack **PCMR** Hinkel, Thomas P. Jackson Hole **Grand Targhee** Hirnyck, Anna Hydok, Maureen A. PČMR Keir, Devon A. NAC Kolsky, Edward R. Jackson Hole Kreitzman, Todd S. Brighton Landward, John NAC LeBoeuf, Dan **PCMR** Lee, Damion Canyons Lokker, Michelle A. Grand Tarahee Marler, Darin M. Snowbasin McDaniels, Melanie **PCMR** McIver. Carter S. Alf Engen McKinney, Ashley D. Canyons Grand Targhee Monk, Paul Moorhead, Clay W. Jackson Hole Morris, Merry **PCMR** Morton, Hunter L. NAC Musclow, Sherry L. Jackson Hole

Nasi, Cynthia **PCMR** Pearson, Benjamin Deer Valley Perkins, Amy Jackson Hole Petersen, Brian Deer Valley Radue, Mariah J. Grand Targhee Ricketts, Elizabeth **PČMR** Sattelmeier, Katherine **PCMR** Sattelmeier, Tim **PCMR** Schuerch, Rebecca Sundance Deer Valley Seamons, Sarah A. Seibold, Pandora C. Snow King Slade, Rina G. **PCMŘ** Sorensen, Jeremy S. Brian Head Soulek, Kent W. **PCMR** Stout, Barry L. Deer Valley Sutliff, Mick **PCMŘ** Sweet, Marc E. Jackson Hole Symonds, Allen G. NAC Solitude Tribuzzi. Michael Wake, Sadie Sundance Wallace, Rob L. Snowbird Watts. Rvan Snow Kina Wells, Anna M. Jackson Hole Wells, Vernon A. Brian Head Sundance Wilkey, Lisa A. Wilson-Barrett, Kelly Sundance

CS II

Burt, Rayna T.	PCMR
Davis, Bryan L.	Canyons
Gerdin, Theresa	Jackson Hole
Hirnyck, Anna	Grand Targhee
McGee, J. Scott	Snow King
Morris, Merry	PCMŘ
Peterson, Kyle	Jackson Hole
Reed, B.J.	Jackson Hole
Reinhart, Josh	PCMR
Schreiber Wuerslir	n, Cynthia P.
	Jackson Hole
Steinhauer Yaron	PCMR

Snowboard Freestyle

Jackson Hole Cheng, Arvin Christiansen, Colton M. **PCMR** Craig, Shawn Canyons Everett. Sam T. PČMR Gaillard, Chris NAC Gallo, Clark Canyons PČMR LeBoeuf, Dan Vecella, Frank C. **PCMR** Wardrop, Michael A. Snowbasin



Achievements and Awards: Certification

Alpine Certification

Level 1

Allen, Teresa Snowbasin Anderson, Kelly D. Canyons Pebble Creek Archibald, Thomas Deer Valley Arconti, Susan K. Armbrecht, Henry P. Deer Valley Astrope, Brent Deer Valley Jackson Holé Ayoub, Lucas C. Bandow, Jennifer Grand Targhee Barnabo, Axel Luca Brian Head Barrett, Barbara M. Bender, Cameron Jackson Hole Berg, Peter Jackson Hole Bergin, Leanne C. Canyons Bickner, Alexandria N. Jackson Hole Bockel, Karen Jackson Hole Boland, Geoffrey H. **PCMR** Deer Valley Bongaerts, Nicolien Borland, Eric D. Canyons Borson-Paine, Lars M. Alf Engen Borthick, Analyn R. Deer Valley Bowdle, Nicole Canyons Bown, Naomi Deer Valley Bregvadze, Nino Deer Valley Brennan, Dave E. Brighton Brinton, Martha Brown, Eric M. **PCMR PCMR** Brown, Renee Bryer, John P. Deer Valley Caesar, Robert B. Jackson Holé Campbell, Kameo **PCMR** Campbell, Nichole M. Deer Valley Caron, Joshua D. Snowbird Carter, Mitchel R. Canyons Cartwright, George W. Deer Valley Causley, Tom S. Cheng, Arvin Jackson Hole Jackson Hole Cho, Albert N. Deer Valley Cholhan, Christian A. Deer Valley Christensen, Jake Canyons Deer Valley Cleary, Devin Conlin, Cynthia J. Snowbasin Conner, Čalvin Alf Engen Coolidge, Joanna S. Snow King Grand Targhee Corwin, Lloyd D. Cotts, Jordan T. Brian Head Crump, Kathryn M. Deer Valley Cutts, Erin M. Grand Targhee Dae. Lisa B. **PČMR** Daughtrey, Brian C. Deer Valley Davenport, Hollis Jackson Hole DeKens, Matt P. Jackson Hole Delaney, Laura M. Brighton DellaPenta, Louis W. Deer Valley DeYoung, Loree L. PCMŘ Dixon, Aaron K. **PCMR** Dominguez, Jason P. Deer Valley Donegan, Andrea B. Canvons Jackson Hole Dorr. Eric J. Dorsey, Virginia E. Jackson Hole Eisen, Barry **PCMR** Embley, Serenity Snowbird Ensign, Stephanie A. Snowbasin Esquivel, Jenny L. Deer Valley Evans, Kurt U. Brighton Eyzaguirre, Rowan A. Brighton Fagan, Serena M. Jackson Hole

Brighton Fairbanks, Lance J. Farney, Nick W. Jackson Hole Fehlberg, Casey H. Canyons Fica, Emily M. Pebble Creek Fisher, Emily M. **PCMR** Flanagan, Caryn D. Jackson Hole Flanagan, Sarah D. Jackson Hole Fosdick, Samuel R. Grand Targhee Fox, Bryan PČMR Frasier, Hilary Deer Valley Frech, Alexandra M. Deer Valley Fry, Michael K. Jackson Holé **PCMR** Gaffrey, Jeremy B. Ganer, Sky B. Jackson Hole Garrett, Sándra D. Deer Valley Gilroy, Bridget M. Alf Engen Goepfert, Zander F. Jackson Hole Goldberg, Alex Deer Valley Goldsborough, Sara N. Deer Valley Goodman, Erin J. Canyons Greer, Amy J. PČMR Gregory, Caroline Jackson Hole Gross, Samantha Deer Valley Gurina, Helen Jackson Hole Haddick, William M. Brian Head Hagood, Nathaniel Jackson Hole Harelson, Nina Mei Pebble Creek Helmerichs, Rachel L. Henderson, Ben W. Canyons Henson, Blaine J. Sundance Heymering, Matthew C. Brighton Hinkel Thomas P. Jackson Hole Holcomb, Ryan Canyons Hurley, Devan M. Snowbird Hurst, Charles Snowbird Jacobsmeyer, Garrett J. Brian Head Janes, Dakota Deer Valley Jarvis, Joanne L. Sundance Jennings, Mark S. Jackson Hole Johnson, Michael C. Solitude Jones, Brance B. **Eagle Point** Jones, David A. Alf Engen Joukowsky, Lydia Deer Valley Keir, Devon A. NAC Kelley, Kendall M. Canyons Kelly, Andrew S. PČMR Kelly, Jim A. Deer Valley Khang, Emma Pebble Creek Kortum, Judith E. Snow Kina Kravitsky, Michael Deer Valley Krig, Shannon E. Deer Valley Jackson Holé Ladue, Caleb Langston, Kalon Brian Head Langston, Kullen Brian Head Latta, Aaron Canyons Mackelprang, Dalton E. **B**rian Head Mallach, Isidro Deer Valley Mann, Bob B. Jackson Holé Mann, Ryan T. Deer Valley Mansir, Álex Snowbird Marr. Maxwell P. Jackson Hole Martin, Cheryl A. Brian Head Martin, Tosha A. Snowbasin Maslanova, Elena Mayberry, Kevin A. Pebble Creek Snow King McCartney, Ryan B. McCollum, Katherine Canyons McConachie, Annabelle N. Deer

Solitude McDade, Gabrielle L. McGrath, Sean E. **PCMR** Metcalf-Peterson, Terri Eagle Point Middleton, Mark F. Deer Valley Mikesell, Brody K. Powder Mountain Miller, Gerard C. Solitude Miller, Tanya Mills, Trecia S. **Grand Targhee** Mohowski, Dave Alf Engen Mooradian, Allison Moore II, George W. Jackson Hole Moore, Alden Jackson Hole Morgan, Kaitlin K. Snowbasin Morley, Scott A. Jackson Hole Moulton, Chase Musclow. Sherry L. Jackson Hole Nestor, Susan C. **PCMR** Nichols, Tanner Brian Head O'Brien, Bradley Jackson Hole O'Connor, Linda Sue Snowbird Okrent, Eva Solitude Oliver, Ted O. Jackson Hole Ortiz, Mark C. **Grand Targhee** Oshinsky, Ellen F. Deer Valley Ottman, Jeff A. PCMŘ Passage, Chris S. Deer Valley Petersen, David K. Snowbasin Peterson, Sarah N. Alf Engen Pilafian, Peter Deer Valley Pitcher, Ashley A. Canyons Porter, Miranda K. Sundance Potasky, Taylor M. **PCMR** Quint, Kristine A. **Grand Targhee** Radue, Mariah J. Grand Targhee Rayner, Eric J. Rector, Mark Jackson Hole Reeder, Brant R. Deer Valley Reifsnyder, Christopher S. Snowbird

Ren. Brandan **PCMR** Roach, Craig L. NAC Roberts, Jeffrey R. Alf Engen Roberts, Jonathan D. Deer Valley **PCMŔ** Rogerson, Chris Roland, Melinda Powder Mountain Roland, Peter Powder Mountain Romanick, Nick R. **PCMR** Deer Valley Rowe, Kristen L. Rubin, Jamie N. Deer Valley Ryon, Charles T. Snowbird Sadler, Camilla R. Sundance Sattler, Jon NAC Schmidgall, Matthew Scott, Steven W. Deer Valley Seibold, Pandora C. Snow King Shen, Bing Shepherd, Andrea A. Snowbird Deer Valley Silliman, Jeff B. Jackson Hole Brian Head Sithivong, Christine Sliwa, Tarra A. Solitude Smith, Peter W. Deer Valley Smith, Sam B. Snell, Bryan Sundance Spivey, David E. Stafford, Amanda L. Canvons Deer Valley Stafford, Jeffery D. Staples, Stephanie M. Deer Valley Starnes, Richard I.

Stookey, Nikie

Canyons

Solitude

Stuhr, Carsten Sullivan, Molly E. Pebble Creek Sutliff, Richard Brighton Sweet, Marc E. Jackson Hole Talbot, Amv K. Snowbasin Tamburrinó, Dan A. **PCMR** Tatu, Roxana G. Deer Valley Taylor, Sarah R. PCMŔ **Snow King** Thirot, Paul B. Thomas, Ashleigh K. Deer Valley Thoreson, Eric J. Brian Head Tousignant, Chantal Canyons Tousignant, Katrina A. Canyons Vandeweghe, Nancy A. Deer Valley **PCMR** Vernegaard, Niels P. Verthein, Abigayle L.Jackson Hole Vetterli. Kent C. Deer Valley Voortmeyer, Sterling Brian Head Walker, Reid Jackson Hole Watson, Craig Watts, Rusty E. **PCMR** Wemple, Sarah K. Jackson Hole Wheaton, Cody Deer Valley Whitlock, Kurt W. Brighton Whittaker, Meghan P. Canyons Wight, Tyler Jackson Hole Deer Valley Willems, Anne K. Williams, Darren P. Snow King Williams, Todd B. Solitude Winegar, Courney R. Snowbasin Snow King Wright, Mark A. Zayach, Jamie Deer Valley Zermani, Djamal W. Jackson Hole Zermeno, Liz Canyons Zion, Matthew Deer Valley

Level 2

Ardovino, Patricia Deer Valley **PCMŔ** Argentine, Michelle Baldassari, Robert J. Snowbird Bates, Natalie B. Jackson Hole Bellack, Leah Deer Valley Boardman-Fowler, Kelly Solitude Boland, Geoffrey H. **PCMR** Sundance Bowen, Jason Braun, Fred Bright, Cassidy Jackson Hole Brooks, Herbert Calhoun, Jill M. Deer Valley Carlton, Matthew B. Cavagnolo, Aaron P. Jackson Hole Cooper, Teri Solitude Crehan, Megan Elliott, Cassie L. Deer Valley Jackson Holé Ellis, Paul R. Deer Valley Evans, Alisa Alf Engen Fancy, Martha M. **PCMR** Fry, Patricia **PCMR** Gabel, Andy Grolley, Daniel Brighton Guriuc, Tudor Deer Valley Harward, Carvel Brighton Hasler, Arthur Brighton Hotter, Zac Alf Engen Hughes, Chuck Deer Valley Jarvis, Nathan Y. Canyons Keyhani, Keyvan Snowbird Kohlmoos, Ćassidy Jackson Hole Lefgren, Julie P. Deer Valley Loyola, Julian Deer Valley



Achievements and Awards: Certification and Awards

Manwaring, Joshua D. Solitude Matalavage, Abigail E. Jackson Hole Mauzy, Grace E. **PCMR** Alf Engen McDonald, Megan McGee, Brian D. Jackson Hole Meckem, Dawn M. Jackson Hole Messina, Marco Another Wav Milligan, Patrick I. Jackson Holé Parker, Rich B. Canyons Pierson, Amanda Snowbird Poepping, Christopher **PCMR** Potasky, Taylor M. **PCMR** Kelly Canyon Rasmussen, Max Rhoads, Christine Deer Valley Ronnow, Leah A. Alf Engen Rotchadl. Aaron Deer Valley Deer Valley Ruitenbeek, Scott Spencer, David A. Deer Valley Stockavas, Craig E. Deer Valley Tataru, Claudiu C. Deer Valley Vagstad, Gregg S. PCMŔ Viau, Carol Jackson Hole Whetman, Matthew Woolson, Woolie Alf Engen Zell, Jerry F. Zenoni, Dean Jackson Hole

Level 3

Applegate, Joshua S. Cahill, Meaghan E. Jackson Hole Cook, Stacy J. Dahmen, Sean P. Duffy, Andrew J. Dumas, Heather Engel, Mark R. Snowbasin Flynn, Bart Jackson Hole Flynn, George S. Jackson Hole Gosch, Stefan Canyons Gray, Parker K. Greenberger, Jeremy Houfek, Nicholas W. Jackson Hole Johnson, JIII A. Krause, Nicholas M. Lebby, Stephanie R. Marchetta, Elizabeth A. Deer Valley Martin, Caleb Martin, Jillian D. **PCMR**

Morse, Sam T. Peterson, Kyle Jackson Hole Pierson, Roxanne A. Jackson Hole Radamus, River J. Roberts, Higginson G. Saltzman, Gabriel M.Jackson Hole Weibrecht, Andrew M. Wiles, Jacqueline L.

Snowboard Certification

Level 1

NAC

Aguirre, Nicolas M. Jackson Hole Arakaki, Kekau Sundance Arcaro, James A. Baird, Camille S. Sundance Baldassari, Robert J. Snowbird Bartholf, Sarah J. Pebble Creek Belcher, Eric R. Brian Head Bertorello, Matias J. Pebble Creek Bohart, Jessica L. Bongiovanni, Elyse F. Snow King Bowdle, Nicole Canyons Bradley, Aerie R. Sundance Brian Head Brown, Chris D. Cahoon, Oliver G. Solitude Carlson, Tim C. Cetraro, Zachary A. Canyons Canvons Charnley, Elisabeth R. PČMR Clegg, Tristan R. Jackson Hole Coontz, Anthony Canyons Daigle, Jonathan Snowbird Duing, Jacob M. **PCMR** Sundance Everson, Kelsie Fredricks, Nick Jackson Hole Freeman, Brent Powder Mountain Giddens, Jay P. Jackson Hole Brian Head Gillhouse, Dylan Goode, Michael Solitude Haffeman, David J. Jackson Hole Hansen, Todd E. Hewitt, Justine Solitude Hughes II, Arter F. Canyons Hutton, Derek Grand Targhee Johnston, Lauren M. Snowbird Katz, David A. Jackson Hole Kleinknecht, Christopher **PCMR** Klemic, Kelly A. Brian Head

Kordupleski, Ryan Pebble Creek Kruel, Chachi **PCMR** Laure, Mariah Levinson, Dan A. Canyons Lucas, Melanie H. PĆMR Macaskill-Telfer, Laura L Martinez, Omar Sundance Mather, Ryan **PCMR** McCollum, Katherine Canyons McDaniel, Patrick PČMR McFerrin, Jeremiah R. **PCMR** Mickelsen, James J. Brian Head Moore, Alison M. Motis, Kyle A. Canvons Brian Head Murray, Ben Powder Mountain Nelson, Bryan L. Sundance Rogers, Jesse A. **PCMR** Rowley, Shannon D. Powder Mountain Ryan, Matthew J. Saavedra Romero, Aldo Celamir Canyons

Salomon, Jacob R. Canyons Seibold, Pandora C. Snow King Smith, Josh J. Powder Mountain Soule. Doug Brian Head Steinkopf, Mackenzie A.

Sundance Stewart, Maggie Jackson Hole Storey, Branden D. Powder Mountain Stoye, Andrew J. Canyons Strain, Brynn Brian Head Tassell, Andrew J. Canyons Trotter, Dallin J. Brian Head Vecella, Frank C. **PCMR** Vongsawad, Cameron T.

Sundance Waltz, Michael P. Watson, Alison K. Sundance Weinberg, Matthew Sundance Whitley, Gerald M. Solitude Wicklund, Hannah G. Brian Head Wiley, Cristina M. Jackson Hole Wilson, Chelsey N. Solitude

Snowboard Level 2

Adams, Tera Canyons Caufield, Michael D. Grand

Targhee Everett, Sam T. **PCMR PCMR** Hodgkin, Alison S. Messick, Bryan C. Canyons Monk, Paul Grand Targhee

Adaptive Certification

Multi Discipline Level 1

-	
Bauer, James G.	NAC
Zenoni, Dean	NAC

Snowboard Level I

Prodley Colt K	NAC
Bradley, Colt K.	
Gaillard, Chris	NAC
lseler, Jenna	NAC
Iseler, Jenna	NAC
Kelly, Caitlin P.	NAC
Ream, Kaden R.	NAC
Ream, Kaden R.	NAC

Snowboard Level 2

Messick, Bryan C.	Canyons
Messick, Bryan C.	Canyons

Nordic Certification

Cross Country Level 2

Smith, Roger N. Snow King Williams, Natalie E. Williams. Natalie E.

Cross country Level 3

Dominick, Leslie H.

Telemark Level 1

Fehr, Kristina L. Deer Valley Hale, Lindsay Hulinsky, Jeffrey Radue, Mariah J. Solitude **Grand Targhee** Rudolph, John C. Alf Engen Udall, Sarah

Membership

50 Year

Gee. John Grant, Robert Koester, Danny Parkinson, Clark Pond, Ed Thebault, John Williamson, Kem

Mckinnis, Alice K.

40 Year

Anderson, Ernie Ball, Eldon Blankstein, Daniel

Dougherty, Steven Flanigan, Kathryn Giubbini, Chuck Lee, Richard Loring, Maggie Lundell, Kent McGrath, Gordon Russell, Peter Swaner. Paul Swedish, Jerry Wallis, Pamela Weyhenmeyer, John Wikstrom, Martin Zuercher, Hannes

30 Year

Badewitz. Peter Brock, Kerry Gartner, Stefan Gautieri, Gene Glick, June Griffin, Steven Hampson, Spike Holte, Jene Holte, Philip Hulse. Rick Kolsky, Eddie Leveroni Christopher Lichtenhan, Rick

Mackintosh, Jamie Morse, Richard Musser, John Nakada, Mark Nelson, Jim Roskelley, Curt Schipper, Eddy Solberg, Greg Stevens, Larissa Titus, David Wilson, Jim B.

20 Year Barton, Crystal

Bayer, Kenneth Boucher, Dave Burgess, Alicia Cordova, Julian Coviello, Marc DiRocco, Dave Dittmar, Ryan Egan, Corby Elwood, Michael Foster, Corey Hays, Gwen Hensley, Bill Hymas, Steve Jaeck-Quick, Gale Kaiser, Tuffy

Kerr, Sarah Lloyd, Brooks McEntire, Mary McGuire, Daniel Painter, Ashley Popple, John Richards, Holley Schaefermeyer, Brooke Seamons, Nancy Sebek, Debra Targosz, Renee Wilson, Benny Workman, Jessica



The Instructors EDGE

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Instructors of the Year

Alta

Christopher Praggastis-FT Kristi Brailsford- PT

Beaver Mountain

Erica Seamons

Brian Head David Dutson

Brighton Aldo Littig The Canyons Tera Adams Kendall Kelley

Deer Valley

Brian Righter- Private lesson and staff training David Spencer- Children's Programs

Grand Targhee Trecia Mills-Heine

Trecia Mills-Hein Barry McKay Jackson

Gaen Gysel- Adult Kyle Peterson- Youth

Kelly Canyon

Max Rasmussen

Nordic Valley Terry Murphy

Park CityDan LeBoeuf- Adult
Geoff Boland- Kids

Pebble Creek Pam Krumwiede

Powder Mountain Ben Murray

Den Munay

Snowbasin Tosha Martin

SnowbirdSusi Muecke- Alpine
Nate Chapple- Snowboard

Snow King Judy Kortum

Solitude

Todd Williams- Alpine adult Nikie Stookey- Alpine children Chelsey Wilson- Snowboard

Sundance

Mark Jason Bowen Kelsie Everson

